



# The Ethical Researcher – Responsible Innovation and Managing Data

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# Training Objectives



- Understand the concept of *Responsible Research and Innovation* (RRI) and its relevance in publicly funded research projects
- Identify potential ethical and societal risks within research projects.
- Develop an Ethical Research Plan tailored to your own research project.
- Understand the principles of responsible research data management (FAIR principles, open science, GDPR compliance).
- Analyze possible unintended consequences of research activities and outputs.
- Make informed research decisions under conditions of ethical uncertainty.
- Understand principles of responsible authorship and publication ethics, including fair attribution of contributions and management of authorship conflicts.



# Training scope



## Modul I. Responsible Innovation



## Modul II. Managing Research Data Responsibly



## Modul III. Formulate Ethical Research Plan



## Module IV. Responsible Authorship and Publication Ethics

# Modul I.

# Responsible Innovation





# Why Responsible Research Matters Today?



*Research does not operate in isolation.*

*Scientific work shapes society, and is shaped by it.*

- Public funding → public accountability
- Increasing societal impact of research
- Technological acceleration → ethical complexity
- Trust in science as a strategic asset





# What is Responsible Research and Innovation?



Responsible Research and Innovation (RRI) is an approach that anticipates and assesses potential implications and societal expectations regarding research and innovation, with the aim of fostering inclusive and sustainable outcomes.

Research and innovation should be:

- **Ethically acceptable**
- **Sustainable**
- **Socially desirable**





# Why RRI in Publicly Funded Research?



## Key principles in EU research frameworks

- Ethics by design
- Open science
- Gender equality
- Public engagement
- Societal, economic/technological and societal impact

## Public funding implies responsibility toward:

- Citizens
- Stakeholders
- Future generations

HumanIC project has received funding from the European Union's Horizon Europe research and innovation programme Curie (HORIZON-MSCA-2022-DN-01, project ID 101115720)

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# Governance of Scientific Research



## What is research governance?

The system of:

- Rules
- Standards
- Institutional procedures
- Oversight mechanisms that guide how research is conducted.

## Levels of governance:

- International (EU regulations, GDPR)
- National (research integrity frameworks)
- Institutional (ethics committees, data policies)
- Project level (internal procedures, DMP, ethics plans)

*Governance is not restriction - it is a structure that protects researchers and society.*



# Stakeholders in Research



## Who are stakeholders?

Individuals or groups who:

- Are affected by the research
- Can influence its development
- Have legitimate interests in its outcomes

## Examples:

- Research participants
- Patients
- Industry partners
- Policymakers
- Local communities
- Future users
- Vulnerable groups

# HumanIC Stakeholders in Research



Human - Centric Indoor Climate for Healthcare Facilities

**HumanIC**

**D6.2**

**Plan for the dissemination and exploitation of results, including communication activities**

**WP6. Dissemination, Communication and Exploitation**

**Authors:** Warsaw University of Technology (WUT)  
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February, 2026

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Category	Value
info@human-ic.eu	100
human-ic.eu	80

Human - Centric Indoor Climate for Healthcare Facilities

**HumanIC**

**MS15**

**Public Engagement Strategy**

**Author:** Warsaw University of Technology (WUT)

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# The AREA Framework



## A – Anticipation

Systematically thinking about:

- What could go wrong?
- What could be misused?
- What long-term consequences might emerge?

## R – Reflection

Critical examination of:

- Assumptions
- Values embedded in research design
- Personal biases

## E – Engagement (Inclusion)

Involving:

- Stakeholders
- Interdisciplinary perspectives
- Affected communities

## A – Action (Responsiveness)

Capacity to:

- Adapt research direction
- Modify methods
- Implement safeguards



# The AREA Framework



## A – Anticipation

Systematically thinking about:

- What could go wrong?
- What could be misused?
- What long-term consequences might emerge?

Examples:

- Dual-use risks
- Algorithmic bias
- Environmental side effects
- Data misuse

*Not predicting the future, but preparing for plausible scenarios.*



# The AREA Framework



## R – Reflection

Critical examination of:

- Assumptions
- Values embedded in research design
- Personal biases

- Why am I framing the problem this way?
- Who benefits from this framing?
- Who might be excluded?
- What norms are embedded in my methodology?





# The AREA Framework



## E – Engagement (Inclusion)

Involving:

- Stakeholders
- Interdisciplinary perspectives
- Affected communities

Inclusion can take many forms:

- Stakeholder consultations
- Advisory boards
- Public dialogue
- Participatory research design

Early engagement reduces downstream conflicts and unintended harm





# The AREA Framework



## A – Action (Responsiveness)

Capacity to:

- Adapt research direction
- Modify methods
- Implement safeguards

Responsiveness means:

- Changing course if new risks emerge
- Adjusting communication strategies
- Updating ethical safeguards
- Revising data management practices
- Responsible research is dynamic.





# Ethical Maturity in Research



Ethical maturity means:

- Moving beyond compliance
- Understanding broader societal implications
  - Acting under uncertainty
  - Taking ownership of consequences







# Ethical Dilemmas in Research



## ROOM 1

### Scenario 1: “Unexpected Application”

*A doctoral candidate develops an algorithm predicting infection risk in hospitals. The results may improve patient safety, but could also be used to restrict access to treatment for “high-risk” patients.*

#### Group Tasks

- **Ethical Risk Mapping**

- Identify short-term and long-term ethical risks.
- Consider risks related to discrimination, bias, and unequal access to care.
- Does the algorithm create new forms of vulnerability?

- **Stakeholder Analysis**

- Map direct and indirect stakeholders.
- Who benefits? Who may be disadvantaged?

- Who should be involved in oversight?

- **Risk Mitigation Strategies**

- Propose safeguards in design, validation, and implementation.
- Should transparency mechanisms be introduced?
- Should clinical decisions remain fully human-controlled?

- **Access and Control**

- Should access to the algorithm or data be restricted?
- If yes, under what governance structure?
- Who decides how the tool is used?





# Ethical Dilemmas in Research



## ROOM 2:

### Scenario 2: “Data Ownership Conflict”

*The project collects data from hospital laboratories. An industrial partner intends to commercialise the database.*

#### Group Tasks

- **Regulatory Framework Analysis**

- Identify applicable regulations (e.g., GDPR, institutional data policies, contractual obligations).
- What legal basis governs data processing?

- **Ethical and Legal Tensions**

- Who owns the data?
- What type of consent was obtained?
- Is anonymisation sufficient?

- **Data Governance Design**

- Propose a governance model balancing:
  - Open science principles
  - Commercial interests
  - Patient rights
- Should data access be tiered?

- **Negotiation Strategy**

- How should the research team respond to the industrial partner?
- What compromises are ethically acceptable?





# Ethical Dilemmas in Research



## ROOM 3

### Scenario 3: “Pressure to Publish”

A supervisor suggests “optimising the presentation of results” to increase publication chances.

#### Group Tasks

- **Boundary Analysis**

- Where is the line between legitimate interpretation and manipulation?
- What constitutes selective reporting?

- **Conflict of Interest Assessment**

- Identify potential conflicts (career pressure, funding pressure, institutional expectations).
- Who is accountable?

- **Decision-Making Strategy**

- What options does the doctoral candidate have?
- What institutional mechanisms could support ethical conduct?
- How should concerns be documented?

- **Preventive Measures**

- What practices reduce publication bias?
- How can transparency be strengthened?





# Module II.

# Managing Research Data Responsibly





# Why Responsible Data Management Matters



- Data as foundation of scientific credibility
- Legal accountability (GDPR, contractual obligations)
- Reproducibility crisis
- Open science requirements

## Good data management protects:

- **participants**
- **researchers**
- **institutions**
- **long-term scientific value**



# The Research Data Lifecycle



1. Planning
2. Data collection
3. Processing & cleaning
4. Analysis
5. Storage & documentation
6. Sharing / publication
7. Archiving / preservation

Data management begins before data collection and continues after publication.



# What Counts as Research Data?



## Examples:

- Experimental measurements
- Simulation outputs
- Survey responses
- Interview transcripts
- Images / video recordings
- Software code
- Metadata



# FAIR Principles



*FAIR does not necessarily mean “open”— it means usable.*

## **F – Findable**

*Persistent identifiers (DOI)*

*Rich metadata*

## **I – Interoperable**

*Standard formats*

*Shared vocabularies*

## **A – Accessible**

*Clear access conditions*

*Standardised retrieval protocols*

## **R – Reusable**

*Clear licences*

*Detailed documentation*



# Data Management Plan



**What is a DMP?** A structured document describing:

- *What data will be collected*
- *How data will be managed*
- *How data will be stored*
- *Whether and how data will be shared*
- *How long data will be preserved*

**In EU-funded projects:**

- *Mandatory deliverable*
- *Living document*
- *Updated during project lifecycle*



# HumanIC Data Management Plan



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# Sensitive Data and GDPR



## Examples of sensitive data:

- Health data
- Personal identifiers
- Biometric data
- Location data
- Ethnicity, religion, political views

## Core GDPR principles:

- Lawfulness
- Data minimisation
- Purpose limitation
- Storage limitation
- Integrity and confidentiality

Document 32016R0679

Regulation (EU) 2016/679 of the European Parliament and of the Council of 27 April 2016 on the protection of natural persons with regard to the processing of personal data and on the free movement of such data, and repealing Directive 95/46/EC (General Data Protection Regulation) (Text with EEA relevance)

OJ L 119, 4.5.2016, pp. 1–88 (BG, ES, CS, DA, DE, ET, EL, EN, FR, GA, HR, IT, LV, LT, HU, MT, NL, PL, PT, RO, SK, SL, FI, SV)

● In force: This act has been changed. Current consolidated version: [04/05/2016](#)

ELI: <http://data.europa.eu/eli/reg/2016/679/oj>





# Anonymisation vs Pseudonymisation



## Anonymisation:

- Irreversible removal of identifiers
- No re-identification possible

## Pseudonymisation:

- Identifiers replaced with codes
- Re-identification possible with key

*Only truly anonymized data fall outside GDPR scope.*



# Data Security



## Key measures:

- Encrypted storage
- Institutional servers (not personal devices)
- Access control policies
- Version control systems
- Secure data transfer protocols





# Archiving and Long-Term Preservation



## Why archive?

- Scientific integrity
- Reproducibility
- Compliance with funder requirements

## Options:

- Institutional repositories
- Certified discipline-specific repositories
- Controlled-access repositories

## **Retention policy:** How long must data be stored?



# Reproducibility and Transparency



Responsible data management enables:

- Verification of results
- Reuse by other researchers
- Increased citation and impact

Best practices:

- Document methodology thoroughly
- Share code when possible
- Use version tracking



# Common Data Management Risks



- Storing data on private laptops
- Lack of metadata
- Unclear ownership agreements
- Informal consent procedures
- Sharing without licence clarification

**Transition:** How do these risks apply to your own research?



# Responsible Data Management Check



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# Module III.

## Formulate Ethical Research Plan





# Why an Ethical Research Plan?



Ethics is not a declaration. It is a structured, operational framework that translates principles into concrete actions throughout the research lifecycle. An Ethical Research Plan moves beyond general statements of compliance and provides a clear roadmap for anticipating, managing, and monitoring ethical dimensions of a project.

## From Reflection to Implementation

- Transforms abstract ethical principles into measurable procedures
- Connects risk identification with specific mitigation strategies
- Assigns responsibilities within the research team
- Establishes documentation and accountability mechanisms

## Anticipating Risks Before They Escalate

- Identifies potential harm to participants or stakeholders
- Recognises dual-use or misuse risks
- Detects privacy and data protection vulnerabilities
- Considers long-term societal and environmental consequences
- Proactive planning reduces the likelihood of crisis-driven decision-making.



# Why an Ethical Research Plan?



## Supporting Compliance and Governance

- Facilitates ethics review procedures
- Aligns with funder requirements
- Supports GDPR and data governance obligations
- Strengthens institutional accountability

A well-structured plan simplifies reporting and audit processes.

## Strengthening Scientific Credibility

- Demonstrates transparency in research design
- Enhances trust among collaborators and stakeholders
- Reduces reputational risk
- Signals ethical maturity to journals and funding bodies

Ethical planning is part of research excellence.

## Promoting Responsible Innovation

- Encourages stakeholder awareness
- Integrates societal considerations into research strategy
- Enables adaptive response to emerging risks
- Fosters a culture of responsible decision-making

An Ethical Research Plan is not static. It is a living document that evolves with the project.





# What Is an Ethical Research Plan?

A concise document that:

**Identifies ethical and societal risks**

**Defines mitigation strategies**

**Clarifies responsibilities**

**Integrates data governance**

**Establishes monitoring mechanism**





# Structure of the Mini Ethical Research Plan



- **Project description**
- **Ethical risk identification**
- **Stakeholder mapping**
- **Risk mitigation mechanisms**
- **Data management integration**
- **Monitoring and update strategy**

## Define the Research Context

- What problem does the project address?
- Why is this problem socially, scientifically, or technologically relevant?
- Who defines the problem and how is it framed?

## Clarify Research Design

- What methodological approach is used (experimental, computational, qualitative, mixed)?
- What limitations are inherent in the chosen methods?

## Define the Data Dimension

- What categories of data will be generated?
- Are personal or sensitive data involved?
- Who controls access to the data?

## Identify the Application Pathway

- Who are the intended users of the results?
- In what contexts might the results be implemented?
- Is there potential for dual-use or misuse?

## Broader Ethical Framing Questions

- Who might benefit from this research?
- Who might be disadvantaged?
- Are there groups not represented in your research design?
- How might results affect policy, regulation, or professional practice?



# Structure of the Mini Ethical Research Plan



- **Project description**
- **Ethical risk identification**
- **Stakeholder mapping**
- **Risk mitigation mechanisms**
- **Data management integration**
- **Monitoring and update strategy**

Analyse risks across four dimensions:

## Risks to Participants

- Physical
- Psychological
- Privacy-related

1. Encourage classification by:  
**Likelihood** (low/medium/high)  
**Impact** (low/medium/high)

2. Focus mitigation on high-impact risks.

## Societal Risks

- Discrimination
- Inequality reinforcement
- Public mistrust

## Environmental Risks

- Resource use
- Ecological impact

## Misuse or Dual-Use Risks

- Weaponisation
- Commercial misuse
- Manipulative applications



# Structure of the Mini Ethical Research Plan



- **Project description**
- **Ethical risk identification**
- **Stakeholder mapping**
- **Risk mitigation mechanisms**
- **Data management integration**
- **Monitoring and update strategy**

Identify:

- **Direct stakeholders**

Participants, users, collaborators

- **Indirect stakeholders**

Institutions, regulators, communities

- **Potentially vulnerable groups**

Who could be disproportionately affected?

- **Guiding question:**

Who is not currently visible in your research design?





# Structure of the Mini Ethical Research Plan



- **Project description**
- **Ethical risk identification**
- **Stakeholder mapping**
- **Risk mitigation mechanisms**
- **Data management integration**
- **Monitoring and update strategy**

## Procedural Safeguards

- Structured informed consent procedures
- Clear withdrawal mechanisms for participants
- Ethical review board approval
- Regular compliance checks
- Documentation of decisions and protocol changes

## Data Protection Measures

- Data minimisation (collect only necessary data)
- Anonymisation or pseudonymisation
- Encryption and secure storage
- Access control and authentication systems
- Defined data retention and deletion policies

## Governance and Oversight

- Internal review milestones
- Clear assignment of responsibilities within the team
- Escalation procedures for ethical concerns

## Core Principle

Each identified risk must correspond to:

Risk → Defined mitigation measure → Responsible person → Monitoring mechanism → Review timeline

## Transparency and Communication

- Honest reporting of limitations
- Disclosure of conflicts of interest
- Responsible communication of results to media and stakeholders
- Transparency reduces reputational and societal risks.

## Technical and Methodological Controls

- Sensitivity analysis
- Reproducibility checks
- Peer review within the research team

## Organisational Safeguards

- Clear collaboration contracts
- Defined intellectual property arrangements
- Conflict resolution procedures

## Adaptive Mechanisms

- Trigger-based reassessment (e.g., change of methods, new data type)
- Stakeholder feedback integration
- Revision documentation



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# Structure of the Mini Ethical Research Plan



- **Project description**
- **Ethical risk identification**
- **Stakeholder mapping**
- **Risk mitigation mechanisms**
- **Data management integration**
- **Monitoring and update strategy**

Every data-related decision, from collection to deletion, carries ethical implications and must be justified within the overall research integrity framework.

Data type

Storage location

Access control

FAIR compliance

Retention period



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# Structure of the Mini Ethical Research Plan



- **Project description**
- **Ethical risk identification**
- **Stakeholder mapping**
- **Risk mitigation mechanisms**
- **Data management integration**
- **Monitoring and update strategy**

## Identify Trigger Events

The plan should be revisited when:

- New data types are introduced
- Sensitive or personal data are added
- Methodological design changes
- External collaborators join the project
- Results move toward commercialisation
- Ethical concerns are raised internally or externally
- Policy or regulatory frameworks change

## Define Review Timeline

The plan should specify:

- Scheduled periodic reviews (e.g., every 6–12 months)
- Review aligned with project milestones
- Review prior to major deliverables or publications
- Review before expanding data collection

Regular review prevents outdated safeguards.

## Establish Documentation Procedure

Include:

- Written record of each review
- Log of identified new risks
- Description of mitigation updates
- Version control for the Ethical Research Plan
- Secure archiving of revisions



# Module IV.

# Responsible Authorship and Publication Ethics





# Why Authorship Matters



## Academic and Career Implications

- Publications are a primary metric in hiring, promotion, and funding decisions
- First and corresponding authorship carry significant weight
- Authorship affects visibility, citation impact, and professional recognition

## Accountability and Responsibility

- Authors are collectively responsible for the integrity of the work
- Each author should be able to identify their contribution
- Authors share responsibility for addressing errors, corrections, or retractions
- Misconduct by one author can affect all co-authors

## Legal and Ethical Responsibility

- Authorship implies accountability for data accuracy and ethical compliance
- In cases of misconduct, authors may face institutional or legal consequences

## Trust in Science and Public Confidence

- Transparent authorship practices strengthen credibility
- Unethical practices (gift or ghost authorship) undermine trust
- Clear contribution statements enhance research transparency
- Responsible authorship supports research integrity culture

## Team Dynamics and Power Structures

- Authorship reflects collaboration and intellectual contribution
- Power asymmetries (e.g., supervisor–doctoral candidate) may influence decisions
- Early agreement on authorship reduces conflict

## Long-Term Scientific Integrity

- Accurate attribution preserves the scholarly record
- Responsible authorship fosters a culture of fairness



# What Constitutes Authorship?



Widely accepted international standards (e.g., ICMJE-style principles, adapted generically) define authorship as a combination of **substantial intellectual contribution and accountability**.

Authorship requires meaningful contribution to **all** of the following dimensions:

## 1. Conceptualisation or Study Design

- Formulating the research question
- Developing hypotheses
- Designing methodology or experimental framework

## 2. Data Acquisition, Analysis, or Interpretation

- Conducting experiments or collecting data
- Performing statistical or qualitative analysis
- Interpreting findings in a scientifically meaningful way

## 3. Drafting or Critical Revision of the Manuscript

- Writing substantial sections of the manuscript
- Providing intellectually significant revisions
- Improving argumentation, structure, or scientific clarity

## 4. Final Approval of the Version to Be Published

- Reviewing the complete manuscript
- Agreeing with its content and conclusions
- Confirming readiness for submission

## 5. Accountability for the Work

- Taking responsibility for accuracy and integrity
- Being prepared to respond to questions about the work
- Cooperating in case of corrections or investigations



# What Constitutes Authorship?



## ICMJE – Defining the Role of Authors and Contributors

(International Committee of Medical Journal Editors)

<https://www.icmje.org/recommendations/browse/roles-and-responsibilities/defining-the-role-of-authors-and-contributors.html>

## COPE – Committee on Publication Ethics

<https://publicationethics.org/authorship>

## CRedit Taxonomy (Contributor Roles Taxonomy)

<https://credit.niso.org/>

## European Code of Conduct for Research Integrity

(ALLEA – All European Academies)

<https://allea.org/code-of-conduct/>

## ORI – Office of Research Integrity (U.S.)

[https://ori.hhs.gov/education/products/niu\\_authorship/index.htm](https://ori.hhs.gov/education/products/niu_authorship/index.htm)



Contributor Role Taxonomy

<https://credit.niso.org/>

CRedit roles and example research tasks that could be attributed to them.

Roles and their definitions	Example tasks
<b>Conceptualization</b> <i>Ideas, formulation or evolution of overarching research goals and aims.</i>	<ul style="list-style-type: none"><li>Identifying issues, questions or problems that warrant research.</li><li>Developing research questions and hypotheses.</li><li>Developing research frameworks, tools or experimental paradigms.</li><li>Refining and adapting overarching research goals and aims.</li></ul>
<b>Data Curation</b> <i>Management activities to annotate (produce metadata), scrub data and maintain research data (including software code, where it is necessary for interpreting the data itself) for initial use and later re-use.</i>	<ul style="list-style-type: none"><li>Conducting tasks like data processing, cleaning, cataloging, annotating, archiving modeling, and retention.</li><li>Integrating and aggregating data in diverse formats and from diverse sources.</li><li>Managing and updating data descriptions and metadata, including maintaining version control and associated documentation.</li><li>Developing or implementing data preservation strategies to ensure data remains findable, accessible, interoperable and reusable.</li></ul>
<b>Formal Analysis</b> <i>Application of statistical, mathematical, computational, or other formal techniques to analyse or synthesize study data.</i>	<ul style="list-style-type: none"><li>Uncovering patterns and identifying relationships between variables and quantitative or qualitative datasets.</li><li>Performing statistical tests to compare different groups within a study or evaluate change.</li><li>Applying AI and machine learning models to predict outcomes.</li><li>Developing computational simulations to model complex systems or phenomena.</li></ul>
<b>Funding Acquisition</b> <i>Acquisition of the financial support for the project leading to this publication.</i>	<ul style="list-style-type: none"><li>Identifying suitable funding sources, assessing eligibility and communicating requirements with the team members.</li><li>Developing grant proposals and coordinating the submission process.</li><li>Developing budgets and allocating funds to match project scope and funder expectations.</li></ul>
<b>Investigation</b> <i>Conducting a research and investigation process, specifically performing the experiments, or data/evidence collection.</i>	<ul style="list-style-type: none"><li>Following or modifying methods to collect or generate data through, for quantitative and/or qualitative research approaches.</li><li>Testing research hypotheses and documenting the research process.</li><li>Searching and reviewing the literature, samples, data and other evidence.</li><li>Reporting findings for further discussion, analysis, and exchange of ideas.</li></ul>
<b>Methodology</b> <i>Development or design of methodology; creation of models.</i>	<ul style="list-style-type: none"><li>Developing quantitative and/or qualitative methodologies and frameworks.</li><li>Defining search strategies and determining criteria for systematic literature reviews.</li><li>Determining study design such as participant selection, materials, settings, data characteristics, data collection, measurement, and analysis techniques.</li></ul>
<b>Project Administration</b> <i>Management and coordination responsibility for the research activity planning and execution.</i>	<ul style="list-style-type: none"><li>Monitoring and reporting progress, timelines, budgets, and compliance with ethical, governance, legal, health, safety, and other relevant standards.</li><li>Recruiting participants needed for the research method (e.g. for interviews, focus groups, surveys, fieldwork, clinical trials).</li><li>Organizing logistics for expeditions, fieldwork, equipment setup, and space allocation that support research operations.</li><li>Managing correspondence with team members, journal editors, and various institutional departments.</li></ul>
<b>Resources</b> <i>Provision of study materials, reagents, materials, patients, laboratory samples, animals, instrumentation, computing resources, or other analysis tools.</i>	<ul style="list-style-type: none"><li>Preparing, transporting or managing access to samples, artefacts, tools, equipment, documents, archives, and digital/physical infrastructure.</li><li>Inventory management, safekeeping of samples and providing reports on availability and state of resources.</li><li>Calibrating and maintaining instruments and equipment.</li><li>Coordinating data storage solutions and computational resources.</li></ul>





# Authorship vs. Acknowledgement

## Authorship implies:

- Substantial intellectual contribution (conceptualisation, design, analysis, interpretation)
- Active participation in manuscript development (drafting or critical revision)
- Approval of the final version
- Full accountability for the integrity of the work

Authors share responsibility for:

- Accuracy of data
- Ethical compliance
- Responding to post-publication questions
- Corrections or retractions if necessary

*Authorship reflects intellectual ownership and shared responsibility.*

## Acknowledgement recognises valuable support that does not meet authorship criteria.

- Technical assistance
- Data collection without intellectual interpretation
- Laboratory or equipment support
- Administrative coordination
- Language editing
- General supervision
- Funding acquisition alone

*Acknowledged contributors are not responsible for the scientific integrity of the full work.*



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# Common Authorship Problems



## **Gift (Guest) Authorship**

Including an individual as author despite insufficient intellectual contribution. Common motivations:

- Hierarchical pressure
- Strategic positioning
- Reciprocity expectations
- Institutional culture

## **Ghost Authorship**

Omitting someone who made a substantial intellectual contribution. Often involves:

- Junior researchers
- Professional writers
- Industry contributors

## **Honorary Authorship**

Adding senior figures (e.g., department heads) based on position rather than contribution. Often justified as:

- “Tradition”
- “Leadership recognition”
- “Political necessity”

## **Exclusion of Junior Researchers**

Doctoral candidates or postdocs may be:

- Removed from author list
- Placed in inappropriate order
- Pressured to accept unfair attribution

## **Disputes Over Author Order**

Common tensions:

- First authorship vs shared first authorship
- Last authorship significance
- Alphabetical vs contribution-based order
- Corresponding author disputes

## **Late-Stage Addition of Authors**

Authors added:

- After manuscript drafting
- Shortly before submission
- Without clear contribution

## **Inadequate Documentation of Contributions**

- No written agreement
- No contribution statement
- Informal decisions



# Power Asymmetry in Academia



*Academic environments are inherently hierarchical. Differences in status, experience, funding control, and institutional authority can significantly influence decision-making, including authorship attribution.*

## Structural Sources of Power Imbalance

- Supervisors control access to funding, data, and infrastructure
- Senior researchers influence publication strategy and journal selection
- Recommendation letters affect career progression
- Contract duration may depend on project outcomes
- Institutional hierarchies discourage open disagreement

## Particular Vulnerability of Doctoral Candidates

- Strong dependency on supervisors for career advancement
- Limited negotiation power in authorship decisions
- Pressure to publish within fixed contract timelines
- Fear of reputational consequences
- Limited knowledge of formal authorship standards

## Common Risk Situations

- Supervisor demanding first authorship without substantial contribution
- Junior researcher excluded after project completion
- Pressure to accept unfair author order
- Silence in response to questionable publication practices
- Reluctance to report concerns due to fear of retaliation

## Psychological and Cultural Factors

- “This is how it has always been done”
- Loyalty expectations
- Cultural differences in hierarchy perception
- Fear of being labelled “difficult”

## Consequences of Unmanaged Power Asymmetry

- Erosion of trust within research teams
- Loss of motivation and morale
- Increased likelihood of formal disputes
- Damage to institutional reputation
- Long-term negative impact on research culture

## Mitigation Strategies

- Early written authorship agreements
- Transparent contribution documentation
- Regular team discussions on publication planning
- Use of structured contribution taxonomies
- Access to ombudsperson or ethics advisory mechanisms
- Institutional training in research integrity





# Author Order and Contribution Transparency



## Relative contribution:

- First author (main intellectual driver)
- Last author (senior oversight)

## Equal contribution

- Alphabetical order

## Multiple “first” authors

## Multiple “last” authors

## Negotiated order

## Encourage:

- Written authorship agreements
- Contribution statements (f.ex. CRediT taxonomy model)





Promoting integrity and high ethical standards in research  
Providing confidential, independent and expert support

## Template Authorship Strategy Agreement

An editable tool for research contributors

Version No.: 01  
Publication Date: 17/09/2025

DOI: <https://doi.org/10.37672/UKRIO.2025.08.templateauthorshipstrategyagreement>

<https://ukrio.org/wp-content/uploads/Authorship-Template-Strategy-Agreement.docx>

[https://www.icre.pitt.edu/documents/Authorship\\_Agreement.docx](https://www.icre.pitt.edu/documents/Authorship_Agreement.docx)

<https://www.cdu.edu.au/files/2020-07/Authorship%20agreements.docx>

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### AUTHORSHIP AGREEMENTS

by Simon Moss

#### Introduction

Either during or after your candidature, you are likely to publish your research. One activity that is usually very straightforward, but sometimes remarkably convoluted, revolves around who should be the authors. For example, which of the following individuals should be co-authors of your papers.

#### Which of these individuals should be co-authors of your papers?

- A person who manages the research groups in which you belong, but has not contributed to your research specifically
- A supervisor who has not contributed to this paper
- The lab technician who helped you collect the data
- A statistician who helped you use the software package—but did not shape your choice on which analyses to conduct or help you interpret the output?
- The people who sent you the data—data they had collected many years ago for another purpose

In general, besides exceptional circumstances, none of these individuals should be co-authors. Yet, in practice, managing disputes around authorship can be challenging. This document clarifies who should be co-authors and how to prevent or manage conflicts about authorship.

#### The Vancouver Protocol

Some of the accepted practices around authorship vary across disciplines. For example,

- in some disciplines, such as medical research, papers are attributed to many authors, sometimes more than 20
- in other disciplines, such as philosophy, papers are usually attributed to fewer authors, usually fewer than 4.

Yet, in most circumstances, this difference in the number of authors is indicative of diverse research practices rather than conflicting authorship practices. For example, in some disciplines,



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# Workshop: Authorship Negotiation



## Room 1: – “The Dominant Supervisor”

### Scenario

*A doctoral candidate:*

- Designed the research concept
- Conducted experiments
- Analysed data
- Wrote the first full manuscript draft

*The supervisor:*

- Secured funding
- Provided strategic guidance
- Revised the manuscript extensively
- Insists on being first author because “without funding there would be no paper.”

*A postdoc:*

- Provided methodological advice
- Contributed to interpretation discussions

### Complicating factors:

- The doctoral candidate’s contract ends in 3 months
- The supervisor controls future recommendations

### Task

1. Decide the authorship list and order.
2. Justify your decision based on recognised authorship principles.
3. Draft a short authorship agreement.
4. Propose how this conflict should be addressed ethically.





# Workshop: Authorship Negotiation

## Room 2 – “The Industrial Partner”

### Scenario

A collaborative project between university and industry.

#### *Doctoral candidate:*

- Designed study
- Collected and analysed all data
- Drafted manuscript

#### *Industrial partner researcher:*

- Provided access to proprietary dataset
- Helped interpret practical implications
- Requests co-authorship

#### *Lab technician:*

- Performed routine measurements

#### *The company requests that:*

- Their senior manager be included as co-author
- Certain results be softened before submission

### Complicating factors:

- Funding agreement includes confidentiality clause
- The company threatens to block future collaboration

### Task

1. Determine legitimate authorship.
2. Decide whether the senior manager qualifies as author.
3. Address the request to “soften” results.
4. Draft a transparent authorship and disclosure statement.





# Workshop: Authorship Negotiation



## Room 3 – “The Late Contributor”

### Scenario

A multi-year project involving:

#### *Doctoral candidate:*

- Developed core idea
- Collected data over 2 years
- Left the institution before manuscript submission

#### *New postdoc:*

- Re-analysed data
- Rewrote large parts of manuscript
- Improved statistical robustness

#### *Supervisor:*

- Coordinated revisions
- Communicated with journal

The doctoral candidate is currently unreachable for final approval.

### Complicating factors:

- Journal requires all authors to approve submission
- The postdoc claims intellectual ownership of new analysis

### Task

1. Determine authorship list and order.
2. Address the issue of author approval.
3. Decide whether new analysis changes intellectual leadership.
4. Draft a fair authorship agreement and responsibility statement.





# Summary



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# Learn more



- ALLEA – European Code of Conduct for Research Integrity (2023) <https://allea.org/code-of-conduct/>
- European Commission, *Guidelines on FAIR Data Management in Horizon Europe* <https://horizonopenpportal.eu/repository/5b7fcc0e-73da-4e76-8b46-3682a36fa59b>
- European Open Science Cloud <https://open-science-cloud.ec.europa.eu/>
- European Commission, *Ethics and data protection*, [https://ec.europa.eu/info/funding-tenders/opportunities/docs/2021-2027/horizon/guidance/ethics-and-data-protection\\_he\\_en.pdf](https://ec.europa.eu/info/funding-tenders/opportunities/docs/2021-2027/horizon/guidance/ethics-and-data-protection_he_en.pdf)
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- UNESCO Recommendation on Open Science <https://unesdoc.unesco.org/ark:/48223/pf0000379949>

## AI Use Disclosure

Some graphical elements included in this presentation were generated with the support of artificial intelligence tools. AI-based tools were also used for language refinement and proofreading to improve clarity of the English text. All substantive content, structure, and academic input were developed and reviewed by the author.